# Warwickshire Rural Housing Association Limited

## **REPORT AND FINANCIAL STATEMENTS**

For the year ended 31 March 2024

## **REPORT AND FINANCIAL STATEMENTS**

For the year ended 31 March 2024

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#### **ASSOCIATION INFORMATION**

For the year ended 31 March 2024

Board of Management	
Chair:	Mrs Ruth Bagley
Vice-Chair:	Mr Steven Shanahan Mrs Ann Lattimore (resigned 15.11.2023)
	Mr Liam Preston Mr Derek Harvey
	Mrs Deanna von Anrep Miss Kate Warburton (resigned 24.5.2023)
	Mr Marc Leppard Mr Tony Hopkin
	Mr Nick Cullen Mr Andy Edwards (joined 24.1.2024) Mr Philip Briggs (joined 24.1.2024)
Registered Office:	Warwickshire Rural Housing Association
	c/o WRCC University of Warwick
	Wellesbourne Campus Warwick CV35 9EF
Auditor:	KPMG LLP
	One Snowhill Snow Hill Queensway Birmingham B4 6GH
Banker:	Barclays Bank PLC
Secretary:	Mr Richard Mugglestone

#### ANNUAL REPORT OF THE BOARD OF MANAGEMENT

For the year ended 31 March 2024

#### **Principal Activities**

The business of providing good quality, well-managed housing, including Social Housing, as well as the associated facilities, amenities and services necessary to help house, assist and serve people in housing need, enabling vibrant communities to thrive in rural Warwickshire.

#### **Review of the Year**

Despite the continuing pressures in the economy, rising costs, and challenging supply chains and labour markets, throughout 2023/24 Warwickshire Rural Housing Association continued to deliver against its key Business Plan objectives, and to contribute to the provision of affordable village homes in the County.

During the period, the Association remained committed to partnership working with other organisations and agencies, particularly from a development perspective. In this context, progress continues to be made with a healthy planned programme of new developments. The Association continued work to extend development activities beyond Stratford District with enabling work bringing forward opportunities for more homes across four Warwickshire districts.

The planned growth is seen as positive given the challenging operating environment and the limitations on the levels of capital grant. The Association remains in a robust financial position, and the consolidation of existing loans is enabling finance to be raised which will assist in maintaining development objectives.

The Association continues to perform well in relation to the key housing management activity of arrears management with targets being exceeded. The performance remains particularly positive, keeping rental arrears between 0.56% and 0.76% during the year despite the impact of the 'cost of living crisis' on top of Welfare Reforms and growing pressures on residents' income. The Association has been successful in engaging and supporting residents at an early stage and, following previous investments in additional staff to ensure this support is in place, WRHA has recently invested money and resources into energy efficiency and decarbonization improvements for its homes. A focus remains on residents' satisfaction with the repairs service and contractors' performance as some targets around job completion have not been met.

Having adopted a Five Year Strategic Plan in 2019/20 which included new objectives and targets, the Board has continued to pursue the plan in the context of the impact of Covid-19, the war in Ukraine and a worsening economic environment all occurring during the plan period. The Board has a series of working groups to drive forward improvement on several themes:

- Equality, Diversity and Inclusivity to develop comprehensive policy and practice across the activities of the Association
- Residents' engagement to develop meaningful resident engagement ensuring that the Association is accountable to and influenced by its customers
- Repairs to improve delivery of repairs and refurbishment, and consider the balance between refurbishment and new development. This group has picked up leadership of the Association's pursuit of decarbonisation and development and delivery of its Asset Management Strategy
- Rules and Governance to update the Service Level Agreements and the Association's governance arrangements and align them with the NHF Model Rules and Code of Governance
- Finance to improve financial reporting and planning and the use of resources that best deliver the Association's objectives and financial viability. To consider the balance of investment needed to bring older properties up to current standard and build new properties, whilst balancing the needs of current and potential future residents.

In addition, the Board continues to refine its reporting and monitoring processes, including that in relation to Health and Safety in order to provide increased assurance in relation to its obligations and emerging consumer regulation. The Board receive regular reports on complaints and, despite following the sector wide trend of increasing numbers of complaints, they are being handled in line with policy and changes are made to processes and service delivery as a result of learning lessons. There has been a particular focus on any damp and mould issues that have been raised or discovered and an updated policy and process has dealt with any issues quickly and effectively.

#### ANNUAL REPORT OF THE BOARD OF MANAGEMENT

For the year ended 31 March 2024

#### Review of the Year (continued)

The Association has been working to prepare for the new Consumer Standards. The Regulator of Social Housing (RSH) published a range of documents setting out their approach to regulation from 1<sup>st</sup> April 2024, following changes introduced by the Social Housing (Regulation) Act 2023. The Board welcome the aim of these changes which is focused on strengthening the accountability of social landlords for providing safe homes and quality services, and treating residents with respect. The four new consumer standards have been established to drive improvement in social housing and the Association has carried out a self assessment to review compliance with the Safety & Quality Standard; Transparency, Influence and Accountability Standard; Neighbourhood and Community Standard; and Tenancy Standard.

Another introduction in the Social Housing (Regulation) Act 2023 was the Tenant Satisfaction Measures (TSMs). These are part of a new system developed by the Regulator of Social Housing to assess how well social housing landlords are doing at providing good quality homes and services. The Board welcomes the aim of helping improve standards for people living in social housing, by letting tenants see how well their landlord is doing and enabling tenants to hold their landlords to account. The TSMs are designed to see how well landlords are doing at keeping properties in good repair, maintaining building safety, respectful and helpful engagement, effective handling of complaints and responsible neighbourhood management. The Association is working with the results of the initial TSM survey which it carried out in September 2023 and found positive results in all of the five themes. WRHA's result for overall satisfaction with the service provided to residents was 83% satisfaction. Our working groups are delving into the results to look for improvements in areas where satisfaction or performance was lower in comparison to other similar associations or in relation to overall results for WRHA.

We recognise that the future will continue to be challenging and the risks to the business will need to be managed. In this regard, the known risks to the business have been assessed and the impacts of the 'cost of living crisis,' Welfare Reform and potential rent restrictions in particular will need to be addressed, but we remain confident that the Association is in a strong position to do this.

Overall, the Board of Management is satisfied with the progress the Association continues to make and is able to report a total comprehensive income of £270,731 for the year (compared to £554,515 in 2022/23).

During the year, the comprehensive servicing arrangements with Midlands Rural Housing have continued, and this has seen the Association's Business Plan objectives delivered, with continued operating efficiencies and financial benefits. The cost and service sharing model allows the Association to draw upon the knowledge, skills and rural housing experience of staff coordinated by Midlands Rural Housing along with three other independent Rural Housing Associations. The costs are recharged to each Association proportionately and the model provides both efficiency and expertise for the full range of services required by a Housing Association. Work has continued to review and update the servicing arrangements to ensure strong governance and effective and efficient working practices.

#### Value for Money

Delivering Value for Money (VfM) is integral to the way the Association operates and this is overseen directly by the Board. A key part of delivering our services as efficiently as possible is understanding the costs and main drivers, setting targets for key financial measures and understanding how our costs compare to our peers.

The Sector Scorecard comprises a number of indicators; mostly taken from our financial accounts across 5 categories (Business health, Development, Outcomes delivered, Effective asset management and Operating efficiencies). It allows us to track our progress with delivering savings and surpluses and demonstrate how we are controlling costs whilst still delivering our core services and developing new homes.

We apply a commercial approach to our decision making and our efficient operating model, which sees us procuring services from Midlands Rural Housing, helps us to focus our attention on the activities that support the achievement of our corporate objectives.

#### ANNUAL REPORT OF THE BOARD OF MANAGEMENT

For the year ended 31 March 2024

#### Value for Money (continued)

We have continued to increase our focus on environmental and social objectives illustrated by our delivery of high environmental standards for construction, utilities upgrades and decarbonization, and by our recent work on inclusivity and diversity and resident engagement.

We delivered strong performance against the key measures in the Sector Scorecard during the year and our key figures are explained below. In comparison to the previous year, all indicators have been adversely influenced as a result of an increase in the pension costs on the Social Housing Pension Scheme (SHPS) shared pension scheme. In 2023/24 pension costs increased. Pension costs typically fluctuate years on year. MRH in company with the four Rural Housing Associations has taken steps to mitigate the scale of fluctuations in future years. The Association remained committed to Modern Methods of Construction, investment in staff, maintaining and upgrading our homes, and supporting our residents.

#### Unit Costs

Our unit costs for the year are higher than to the other housing associations in the peer group (Smaller Housing Benchmarking group), with a total social housing cost per unit of £4,562 (22/23 = £3,650). An increase has been seen year on year as a result of the increase in pension costs on the SHPS shared pension scheme and an increase in spending on homes as major investment into decarbonisation has taken place. In addition, the Association owns all of its stock whereas many other small rural associations have at least a proportion of managed stock in their portfolios.

#### **Business Health**

As a responsible landlord, we aim to balance the delivery of quality services to our existing customers with the provision of new homes to meet growing demand. We are a "profit for purpose" organisation; aiming to maximise the operating margin on our core social housing activities whilst maintaining customer satisfaction. Surpluses are then reinvested back into the capital reinvestment in our existing properties and the development of new homes to meet the diverse range of housing need within our geographical area of operation. During the year, the Association continued its Customer Support Fund in response to the 'cost of living crisis.' The number and scale of individual arrears has been maintained at a low level to the benefit of residents and the Association.

2023/24 also saw another increase in the Association's investment in existing stock with heating system replacements and insulation upgrades improving the energy efficiency of homes. Successful bids were made to the Social Housing Decarbonisation Fund to further commit the Association to improvements to existing stock. The Association is half way through its two year programme to upgrade the first 51 homes from a target of 173 requiring improvements to be above EPC level C by 2030.

Our results for 2023/24 saw us achieve an overall operating margin of 32.3% which is higher than the peer group average of 25.2%. This is as a result of effective operational performance on our core social housing activities, particularly through low bad debts and rent loss as a result of our robust income collection strategy.

Whilst there are significant pressures on our finances from the challenging operating environment, the operating margins on our core social housing lettings remain strong. We aim to increase our income each year by developing new homes to generate additional rental income and the robust management of our empty properties.

Earnings Before Interest, Tax, Depreciation, Amortisation, Major Repairs Included (EBITDA MRI) measures our ability to generate sufficient cash from our operating activities to meet our interest commitments. Comparability with other providers is difficult due to variability in risk appetite, development strategy, and treasury policies. Our EBITDA MRI stands at 77.7% (against the peer group average of 161.4%). Strong operating surpluses demonstrate that we are generating sufficient funds to more than meet our interest commitments. We have sufficient headroom in our loan covenants and are confident that we can continue to meet the obligations placed upon us by our funders. As with other indicators it has been negatively influenced as a result of increased pension costs on the SHPS shared pension scheme as well as increased spend on the maintenance and decarbonisation of our homes.

ANNUAL REPORT OF THE BOARD OF MANAGEMENT

For the year ended 31 March 2024

#### Value for Money (continued)

#### **Development Capacity and Outcomes Delivered**

Whilst aware that development has a negative impact on our financial viability and gearing, with each new property developed having a negative Net Present Value, the Board is committed to the provision of new homes and is committed to innovation and high environmental standards. This is carefully balanced with the need to reinvest in our existing properties to maintain standards for our residents. Each year we reinvest through our rolling programme of capital maintenance such as windows, kitchens, bathrooms and heating systems. Reinvestment will fluctuate year on year depending on the profile of spend on both the replacement of capital components and also the timing of spend on new developments.

#### Effective Asset Management

Return on Capital Employed decreased to 2.4% which is similar to the peer group average of 2.4%. In 2023/24 a number of factors meant that the Association's surplus was lower than in previous years; mainly due to pension costs and provisions included in the accounts. ROCE performance of smaller, rural associations may remain relatively low due to the majority of the Association's homes being developed on rural exception sites where build costs are higher due to the need to put in place services and access without being able to charge the corresponding increase in higher rent. The Association experiences higher build costs in delivering the Modern Methods Of Construction and the higher environmental standards that WRHA is committed to within its Strategic Plan.

Similarly, the Association invests in new and more energy efficient heating systems and insulation without being able to reflect the cost benefit to residents in the rent. Although we note that with the impact of increased energy prices such improvements may only mitigate some part of utility cost increase rather than reduce costs.

The VfM metrics provided for the regulator are shown in the table below. The peer group is the other associations in Acuity's smaller housing association benchmarking group. The apparent downturn in the performance against certain indicators for the year can be explained as a result of increased pension costs on the SHPS shared pension scheme. This is explained at note 19.

Regulator Metrics	WRHA 2024	WRHA 2023	Trend	2024 Peer Group
Operating Margin	32.3%	25.3%		25.2%
EBITDA MRI % Interest Cover	77.7%	335.3%	-	161.4%
Units Developed as % of Units Owned	1.2%	1.2%	. 🔶	1.6%
Gearing	20.1%	19.5%	-	29.0%
Reinvestment %	6.6%	1.1%	, <b>†</b>	5.1%
Return on Capital Employed	2.4%	1.8%		2.4%
Headline Social Housing Unit Cost	£ 4,562	£ 3,650	-	£ 2,897

👚 Indicator has improved — Indicator has stayed within 1% of prior year 🖶 Indicator has worsened

ANNUAL REPORT OF THE BOARD OF MANAGEMENT

For the year ended 31 March 2024

#### **Board Members**

The Board of Management of the Association during the period are as stated on page 2.

Each member of the Board of Management holds one fully paid share of £1 in the Association. New Board members acquire their share on appointment.

#### **Liability Insurance**

The Association has taken out liability insurance on behalf of the members of the Board of Management.

#### **Future Outlook**

The Association acknowledges that the wider economy continues to be affected by economic uncertainty. However, the Association has the resources to respond positively, and ensure that the viability of the business is maintained whilst delivering on its key aims and objectives. There will, however, be the need to balance maintenance investment, management costs and the delivery of new homes. It is recognised that the country's economic performance is uncertain and that the political landscape is subject to change.

The Board also intends:

- To develop a new 5 Year Plan and to test it robustly against the potential extremes of the economic context and against changing regulatory requirements
- To complete and implement the review of the Service agreements and associated Governance improvements
- To deliver our Asset Management Strategy and continue to invest in maintaining and improving our residents' homes including tackling health and safety risks
- To secure further grants towards delivery of its investment in environmental efficiency of existing properties
- To tackle decarbonisation by completing the 2 year programme which is investing in 51 priority properties whose EPC rating will be lifted above band C
- To expand further the range of our development programme and build almost 60 new homes to high environmental standards in the coming 5 years
- To continue our progress towards improved customer engagement and satisfaction
- To continue improving our response to and learning from complaints
- To strengthen and grow our partnership relationships
- To maintain a viable and well-managed business enabling re-investment in our objectives, supporting a skilled and motivated workforce and making evidence-based decisions.

On behalf of the Board of Management

**Richard Mugglestone** Secretary 11<sup>th</sup> September 2024

## STATEMENT OF BOARD'S RESPONSIBILITIES IN RESPECT OF THE BOARD'S REPORT AND

#### THE FINANCIAL STATEMENTS

For the year ended 31 March 2024

The Board is responsible for preparing the Board's Report and the financial statements in accordance with applicable law and regulations.

Co-operative and Community Benefit Society law requires the Board to prepare financial statements for each financial year. Under those regulations the Board have elected to prepare the financial statements in accordance with UK Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*.

The financial statements are required by law to give a true and fair view of the state of affairs of the Association and of its income and expenditure for that period.

In preparing these financial statements, the Board is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards and the Statement of Recommended Practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- assess the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless it either intends to liquidate the Association or to cease operations or has no realistic alternative but to do so.

The Board is responsible for keeping proper books of account that disclose with reasonable accuracy at any time the financial position of the Association and enable them to ensure that its financial statements comply with the Cooperative and Community Benefit Societies Act 2014, the Housing and Regeneration Act 2008 and the Accounting Direction for Private Registered Providers of Social Housing 2022. It is responsible for such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and has general responsibility for taking such steps as are reasonably open to it to safeguard the assets of the Association and to prevent and detect fraud and other irregularities.

The Board is responsible for the maintenance and integrity of the corporate and financial information included on the Association's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

**Ruth Bagley** Chair 11<sup>th</sup> September 2024

#### STATEMENT OF INTERNAL CONTROLS ASSURANCE

For the year ended 31 March 2024

The Board of Management has overall responsibility for establishing and maintaining the whole system of internal control and for reviewing its effectiveness. The Board of Management recognises that no system of internal control can provide absolute assurance against or eliminate all risk of failure to achieve business objectives.

In meeting its responsibilities, the Board of Management has adopted a risk-based approach to internal controls, which are embedded within the normal management and governance process. This approach includes regular evaluation of the nature and extent of risk to which the Association is exposed and is consistent with best practice principles as required by the regulator. In this context, the Board of Management understands that there are no regulatory concerns that would lead to the Regulator of Social Housing intervening in the affairs of the Association.

The Board of Management is also able to confirm that there have been no reported cases of fraud during 2023/24, and that the necessary policies and procedures are in place for dealing with and reporting such matters.

The processes adopted by the Board of Management in reviewing the effectiveness of the system of internal control, together with some of the key elements of the control framework include:

#### Identification and evaluation of key risks

The Association undertakes a comprehensive annual review of its risk map, which is linked into business objectives and firmly embedded in the internal control system. On-going monitoring and reporting mechanisms assist in the delivery of the Risk management action plan.

#### Monitoring and corrective action

The Board of Management receives regular management reports on all aspects of the work of the Association, together with proposals on corrective action when required. The annual report on assurance from the Secretary assists in the consideration of effectiveness of systems in place, as do any reports received from external sources such as Homes England and The Regulator of Social Housing.

#### Control environment and procedures

Midland Rural Housing manages the operations of the Association under a formal service agreement. There is a comprehensive set of policies and procedures documenting all aspects of the Association's work including standing orders, delegated authority, treasury management strategy, budgetary information and fraud prevention.

#### Information and financial reporting systems

There is regular reporting of key performance indicators to assess progress towards the achievement of key business objectives and targets.

Financial reporting procedures include detailed annual budgets and quarterly management accounts. These are approved by the Board of Management, who also review key performance indicators to assess progress towards the achievement of key business objectives, targets and outcomes.

Internal Audit who provided independent verification to the Board of Management reviews the internal control framework under a three-year rolling programme.

The Board of Management confirms that there are on-going processes for maintaining sound systems of internal control and for managing significant risks. These processes have been in place throughout the period, up to the date of the signing of the financial statements and they are regularly reviewed in conjunction with Midlands Rural Housing.

On behalf of the Board of Management

**Ruth Bagley** Chair 11<sup>th</sup> September 2024

## INDEPENDENT AUDITOR'S REPORT TO WARWICKSHIRE RURAL HOUSING ASSOCIATION LIMITED

For the year ended 31 March 2024

#### Opinion

We have audited the financial statements of Warwickshire Rural Housing Association Limited ("the Association") for the year ended 31 March 2024 which comprise the Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cashflows and related notes, including the accounting policies in note 2.

In our opinion the financial statements:

- give a true and fair view, in accordance with UK accounting standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland, of the state of the Association's affairs as at 31 March 2024 and of the income and expenditure of the Association for the year then ended; and
- comply with the requirements of the Co-operative and Community Benefit Societies Act 2014; and
- have been prepared in accordance with the Housing and Regeneration Act 2008 and the Accounting Direction for Private Registered Providers of Social Housing 2022.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the Association in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

#### Going concern

The Association's Board has prepared the financial statements on the going concern basis as they do not intend to liquidate the Association or to cease its operations, and as they have concluded that the Association's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over its ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

In our evaluation of the Board's conclusions, we considered the inherent risks to the Association's business model and analysed how those risks might affect the Association's financial resources or ability to continue operations over the going concern period.

Our conclusions based on this work:

- we consider that the Board's use of the going concern basis of accounting in the preparation of the financial statements is appropriate;
- we have not identified, and concur with the Board's assessment that there is not, a material uncertainty related to events or conditions that, individually or collectively, may cast significant doubt on the Association's ability to continue as a going concern for the going concern period.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the above conclusions are not a guarantee that the Association will continue in operation.

#### INDEPENDENT AUDITOR'S REPORT TO WARWICKSHIRE RURAL HOUSING ASSOCIATION LIMITED

For the year ended 31 March 2024

#### Fraud and breaches of laws and regulations - ability to detect

Identifying and responding to risks of material misstatement due to fraud

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

- Enquiring of the Board as to the Association's high-level policies and procedures to prevent and detect fraud, and the Association's channel for "whistleblowing", as well as whether they have knowledge of any actual, suspected or alleged fraud.
- Reading Board minutes.
- Using analytical procedures to identify any unusual or unexpected relationships.

We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit.

As required by auditing standards, we perform procedures to address the risk of management override of controls, in particular the risk that management may be in a position to make inappropriate accounting entries. On this audit we do not believe there is a fraud risk related to revenue recognition because the majority of revenue streams are routine transactions with non-complex recognition criteria.

We did not identify any additional fraud risks.

In determining the audit procedures we took into account the results of our evaluation and testing of the operating effectiveness of the Association-wide fraud risk management controls.

We also performed procedures including:

• Identifying journal entries to test based on risk criteria and comparing the identified entries to supporting documentation. These included journals posted to an unexpected account combinations.

#### Identifying and responding to risks of material misstatement related to compliance with laws and regulations

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience and through discussion with management (as required by auditing standards), and discussed with management the policies and procedures regarding compliance with laws and regulations.

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit

The potential effect of these laws and regulations on the financial statements varies considerably.

Firstly, the association is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related Co-operative and Community Benefit Societies Act legislation) and requirements imposed by the Regulator for Social Housing and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items.

## INDEPENDENT AUDITOR'S REPORT TO WARWICKSHIRE RURAL HOUSING ASSOCIATION LIMITED

For the year ended 31 March 2024

#### Fraud and breaches of laws and regulations - ability to detect (continued)

Secondly, the association is subject to many other laws and regulations where the consequences of noncompliance could have a material effect on amounts or disclosures in the financial statements, for instance through the imposition of fines or litigation. We identified the following areas as those most likely to have such an effect: health and safety, data protection laws and legislation recognising the regulated nature of the group and association's activities. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the management and inspection of regulatory and legal correspondence, if any. Therefore if a breach of operational regulations is not disclosed to us or evident from relevant correspondence, an audit will not detect that breach.

#### Context of the ability of the audit to detect fraud or breaches of law or regulation

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

#### **Other information**

The Association's Board are responsible for the other information, which comprises the Report of the Board. Our opinion on the financial statements does not cover that report and we do not express an audit opinion thereon.

Our responsibility is to read the other information and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work we have not identified material misstatements in the other information.

#### Matters on which we are required to report by exception

Under the Co-operative and Community Benefit Societies Act 2014 we are required to report to you if, in our opinion:

- the Association has not kept proper books of account; or
- the Association has not maintained a satisfactory system of control over its transactions; or
- the financial statements are not in agreement with the Association's books of account; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

#### **Board' responsibilities**

As explained more fully in their statement set out on page 8, the Association's Board are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the Association or to cease operations, or have no realistic alternative but to do so.

## INDEPENDENT AUDITOR'S REPORT TO WARWICKSHIRE RURAL HOUSING ASSOCIATION LIMITED

For the year ended 31 March 2024

#### Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

#### The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the Association in accordance with section 87 of the Co-operative and Community Benefit Societies Act 2014 and section 128 of the Housing and Regeneration Act 2008. Our audit work has been undertaken so that we might state to the Association those matters we are required to state to it in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Association for our audit work, for this report, or for the opinions we have formed.

Mark Dawson for and on behalf of KPMG LLP, Statutory Auditor Chartered Accountants One Snowhill Snowhill Queensway Birmingham B4 6GH

September 2024

## **STATEMENT OF COMPREHENSIVE INCOME**

FOR THE YEAR ENDED 31 MARCH 2024

	Note	2024 £	2023 £
Turnover	3	3,331,348	3,134,314
Operating costs	3	(2,255,812)	(2,340,997
Operating surplus	3	1,075,536	793,317
Interest receivable and similar income	8	40,233	2,923
Interest payable and similar charges	9	(644,426)	(456,466
Movement in fair value of financial instruments		-	214,741
Surplus before tax		471,343	554,515
Surplus for the year		471,343	554,515
Other comprehensive income			
Remeasurement of Social Housing Pension Scheme		(200,612)	
Total comprehensive income for the year		270,731	554,515

Turnover is derived from continuing activities.

## STATEMENT OF FINANCIAL POSITION

AS AT 31 MARCH 2024

		2024	2023
	Note	£	£
Tangible fixed assets			
Housing properties	11	43,160,551	40,955,912
Net book value tangible fixed assets		43,160,551	40,955,912
Current assets			
Trade and other debtors	12	248,129	44,833
Cash and cash equivalents		2,736,493	3,812,102
Total current assets		2,984,622	3,856,935
Creditors: amounts falling due within one year	13	(1,543,600)	(1,407,430)
Net current assets		1,441,022	2,449,505
Creditors: amounts falling due after one year	14	(31,902,309)	(31,184,481)
Provision for liabilities			
Pension liability	19	(207,597)	-
Net assets		12,491,667	12,220,936
Capital and reserves			
Called up share capital	20	18	18
Revenue reserves		12,491,649	12,220,918
Total funds		12,491,667	12,220,936

These financial statements were approved by the Board of directors on 11 September 2024 and were signed on its behalf by:

**Ruth Bagley** 

Steven Shanahan

**Richard Mugglestone** 

Secretary

Chair

Board Member

## **STATEMENT OF CHANGES IN EQUITY**

FOR THE YEAR ENDED 31 MARCH 2024

	Called up share capital	Revenue reserve	Total equity
	£	£	£
Balance at 1 April 2023	18	12,220,918	12,220,936
Total comprehensive income for the period			
Surplus for the year	-	471,343	471,343
Actuarial gains	-	(200,612)	(200,612)
Balance at 31 March 2024	18	12,491,649	12,491,667

	Called up share capital	Revenue reserve	Total equity
	£	£	£
Balance at 1 April 2022	19	11,666,403	11,666,422
Total comprehensive income for the period			
Surplus for the year	(1)	554,515	554,514
Balance at 31 March 2023	18	12,220,918	12,220,936

## STATEMENT OF CASHFLOWS

FOR THE YEAR ENDED 31 MARCH 2024

		2024	2023
	Note	£	£
Cashflows from operating activities			
Operating surplus for the year	3	1,075,536	793,317
Adjustments for non-cash items:			
Depreciation of tangible fixed assets	11	631,771	613,919
Loan amortisation charges		14,022	14,021
Deferred government grants	17	(157,000)	(157,146)
Pensions costs less contributions payable	19	(54,006)	(265,932)
(Increase)/decrease in trade & other debtors		(213,542)	457,215
Increase in trade and other creditors		259,698	230,754
Net cash from operating activities		1,556,478	1,686,148
Cashflows from investing activities			
Interest received		40,233	2,923
Acquisition of tangible fixed assets		(2,788,471)	(459 <i>,</i> 350)
Proceeds from receipt of government grants		1,282,770	-
Capitalised development expenditure		(47,938)	(8,767)
Net cash from investing activities		(1,513,406)	(465,194)
Cashflow from financing activities			
Interest paid		(659,854)	(219,348)
Repayment of borrowings		(458,827)	(483,205)
Net cash from financing activities		(1,118,681)	(702,553)
Net change in cash and cash equivalents		(1,075,609)	518,401
Cash and cash equivalents at start of period		3,812,102	3,293,701
Cash and cash equivalents at end of period		2,736,493	3,812,102

#### NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

#### **1 LEGAL STATUS**

The Association is incorporated under the Co-operative and Community Benefit Society Act 2014. The company registration number is IP26636R. It is registered with The Regulator of Social Housing (registration number L3881). Its principal place of business is Memorial House, Stenson Road, Coalville and it is a Public Benefit Entity.

#### **2 PRINCIPAL ACCOUNTING POLICIES**

#### **Basis of preparation**

The financial statements of the Association are prepared in accordance with Financial Reporting Standard 102 - the applicable financial reporting standard in the UK and Republic of Ireland (FRS 102) and the Statement of Recommended Practice: Accounting by Registered Social Housing Providers Update 2018 and comply with the Accounting Direction for Private Registered Providers of Social Housing 2022.

The presentation currency of these financial statements is sterling.

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements.

Judgements made by the directors, in the application of these accounting policies that have significant effect on the financial statements and estimates with a significant risk of material adjustment in the next year are discussed later in this note.

#### Measurement convention

The financial statements are prepared on historical cost basis.

#### **Going concern**

The financial statements have been prepared on a going concern basis which the directors consider to be appropriate for the following reasons.

The Association prepares a 5 year business plan which is updated and approved on an annual basis. The most recent business plan was approved in June 2024 by the Board. As well as considering the impact of a number of scenarios on the business plan the Board also adopted a stress testing framework against the base plan. The stress testing impacts were measured against loan covenants and peak borrowing levels compared to agreed facilities, with potential mitigating actions identified to reduce expenditure.

The Board, after reviewing the Association budgets for 2024/25 and the Association's medium term financial position as detailed in the 5-year business plan, is of the opinion that, taking account of severe but plausible downsides, the Association has adequate resources to continue in business for the foreseeable future. In order to reach this conclusion, the Board have considered:

#### NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

#### **2 PRINCIPAL ACCOUNTING POLICIES (CONTINUED)**

#### Going concern (continued)

- Maintenance costs – budget and business plan scenarios have been modelled to take account of cost increases and delays in maintenance expenditure, with major works being phased into future years;

- Rent and service charge receivable – arrears and bad debts have been increased to allow for customer difficulties in making payments and budget and business plan scenarios take account of potential future reductions in rents;

- Liquidity – current available cash and unutilised loan facilities give significant headroom for committed spend and other forecast cash flows that arise;

- The Associations' ability to withstand other adverse scenarios such as higher interest rates and number of void properties.

The Board believe the Association has sufficient funding in place and expect the group to be in compliance with its debt covenants even in severe but possible downside scenarios.

Consequently, the Directors are confident that the Association will have sufficient funds to continue to meet its liabilities as they fall due for at least 12 months from the date of approval of the financial statements and therefore have prepared the financial statements on a going concern basis.

#### Classification of financial instruments by the Association

In accordance with FRS102.22, financial instruments issued by the Association are treated as equity only to the extent that they meet the following two conditions:

a) they include no contractual obligations upon the Association to deliver cash or other financial assets or to exchange financial assets or financial liabilities with another party under conditions that are potentially unfavourable to the Association; and

b) where the instrument will or may be settled in the Association's own equity instruments, it is either a nonderivative that includes no obligation to deliver a variable number of the Association's own equity instruments or is a derivative that will be settled by the Association's exchanging a fixed amount of cash or other financial assets for a fixed number of its own equity instruments.

#### NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

#### **2 PRINCIPAL ACCOUNTING POLICIES (CONTINUED)**

#### **Basic financial instruments**

#### Tenant arrears, trade and other debtors

Tenant arrears, trade and other debtors are recognised initially at transaction price less attributable transaction costs. Subsequent to initial recognition they are measured at amortised costs using the effective interest method, less any impairment losses. If the arrangement constitutes a financing transaction, for example if payment is deferred beyond normal business terms, then it is measured at the present value of future payments discounted at a market rate of instrument for a similar debt instrument.

#### Trade and other creditors

Trade and other creditors are recognised initially at transaction price plus attributable costs. Subsequent to initial recognition they are measured at amortised cost using the effective interest method. If the arrangement constitutes a financing transaction, for example if payment is deferred beyond normal business terms, then it is measured at the present value of future payments discounted at a market rate of instrument for a similar debt instrument.

#### Interest-bearing borrowings classified as basic financial instruments

Interest-bearing borrowings are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost using the effective interest method, less any impairment losses.

#### Housing properties

Costs include the cost of acquiring land and buildings, directly attributable development costs, interest at the average cost of borrowing for the development period and expenditure incurred in respect of improvements which comprise the modernisation and extension of existing properties.

Expenditure on schemes which are subsequently aborted is written off in the year in which it is recognised that the schemes will not be developed to completion.

#### Depreciation

Depreciation is charged to the profit and loss account on a straight-line basis over the estimated useful lives of each component part of housing properties. Land is not depreciated. The estimated useful lives are as follows:-

	years
Structure	150 years
Boilers	15 years
Kitchens	20 years
Windows and doors	20 years
Roofs	50 years
Bathrooms	30 years
Other components	30 years

Depreciation methods, useful lives and residual values are reviewed if there is an indication of a significant changes since the last annual reporting date in the pattern by which the Association expects to consume an asset's future economic benefits.

#### NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

#### 2 PRINCIPAL ACCOUNTING POLICIES (CONTINUED)

#### Housing properties (continued)

#### Non component works to existing properties

The amount of expenditure incurred, which relates to an improvement, which is defined as an increase in the net rental stream or the life of a property, has been capitalised. Expenditure incurred on other major repairs, cyclical and day-today repairs to housing properties is charged to the profit and loss account in the period in which it is incurred.

#### Interest capitalised

Development schemes are charged with interest by the developing agents. Commercial rates of interest are used for this calculation and the charge is arrived at by considering interest earned on capital grants received in advance, thereby reducing the interest chargeable once scheme costs exceed capital grants received. In certain cases the interest earned on the capital grants received in advance exceeds the interest payable and this is included in the income and expenditure account as interest receivable.

Interest on loans financing development is capitalised up to the date of the completion of the scheme and only when development activity is in progress.

#### Social housing grant

Social housing grant is initially recognised at fair value as a long term liability, specifically as deferred grant income and released through the statement of comprehensive income as income over the life of the structure of housing properties in accordance with the accrual method applicable to social landlords accounting for housing properties at cost. On disposal of properties, all associated social housing grant is transferred to either the Recycled Capital Grant Fund (RCGF) until the grant is recycled or repaid to reflect the existing obligation under the social housing grant funding regime.

#### Properties held for sale and work in progress

Completed properties and properties under construction for open market sales are recognised at the lower of cost and net realisable value. Cost comprises materials, direct labour and direct development overheads. Interest incurred is also capitalised during the course of obtaining planning and throughout the work in progress up to the point of practical completion of the development scheme. Assessing net realisable value requires use of estimation techniques. In making this assessment, management considers publicly available information and internal forecasts on future sales activity. Net realisable value is based on the estimated sales price after allowing for all further costs of completion and disposal.

#### NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

#### 2 PRINCIPAL ACCOUNTING POLICIES (CONTINUED)

#### Impairment excluding stocks and deferred tax assets

#### Financial assets (including trade and other debtors)

A financial asset not carried at fair value through profit and loss is assessed at each reporting date to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset, and that the loss event had a negative effect on the estimated future cash flows of that asset that can be estimated reliably.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. For financial instruments measured at cost less impairment an impairment is calculated as the difference between its carrying amount and the best estimate of the amount that the Association would receive for the asset if it were to be sold at the reporting date. Interest on the impaired asset continues to be recognised through the unwinding of the discount. Impairment losses are recognised in profit. When a subsequent event causes the amount of impairment loss to decrease, the decrease in impairment loss is reversed through profit.

#### Fixed Assets

The Association's internal controls are designed to identify where the value of property, plant and equipment and work in progress as held on the Statement of Financial Position is more than the lower of cost or net realisable value. Where there is evidence of impairment, fixed assets are written down to the recoverable amount, this is likely to be the value in use of the asset based on its service potential. Where an asset is currently deemed not to be providing service potential to the Association, its recoverable amount is its fair value less costs to sell. The resulting impairment loss is recognized as expenditure in income and expenditure.

#### **Employee benefits**

#### Defined benefit plans

#### The Pensions Trust Social Housing Pension Scheme

The Association participates in The Pensions Trust Social Housing Pension Scheme via Joint Contracts of Employment with Midlands Rural Housing and Village Development Association Ltd (MRH) and three other rural housing associations. The entire assets and liabilities of this pension scheme is declared in the accounts of MRH.

The Association is liable for a share of the full pension deficit arising under this plan via a legal agreement between the Association, MRH and the three other rural housing associations. This share of the deficit is recognised as a provision in the accounts and changes in the liability are reported in the Statement of Comprehensive Income as Other Comprehensive Income.

#### **Termination benefits**

Termination benefits are recognised when the Association is demonstrably committed, without realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before the normal retirement date, or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. Termination benefits for voluntary redundancies are recognised as an expense if the company has made an offer of voluntary redundancy, it is probable that the offer will be accepted, and the number of acceptances can be estimated reliably. If benefits are payable more than 12 months after the reporting date, then they are discounted to their present value.

#### NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

#### 2 PRINCIPAL ACCOUNTING POLICIES (CONTINUED)

#### Provisions

A provision is recognised in the statement of financial position when the Company has a present legal or constructive obligation as a result of a past event, that can be reliably measured and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are recognised at the best estimate of the amount required to settle the obligation at the reporting date.

#### Taxation

Tax on the profit or loss for the year comprises current tax.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the statement of financial position date, and any adjustments to tax payable in respect of previous years.

#### Turnover

Turnover represents rental and service charge income receivable (net of void losses), fees receivable, proceeds from first tranche sales of low-cost home ownership and from properties developed for open market sales, and amortisation of Social Housing Grant (SHG) under the accrual model. Rental income is recognised on the execution of tenancy agreements. Proceeds on sale are recognised on practical completions. Other income is recognised as receivable on the delivery of the services provided.

#### Expenses

#### **Operating Costs**

Operating costs represent the costs and overheads associated with delivering the services rendered.

#### **Operating** leases

Rentals payable under operating leases are charged to the profit and loss account on a straight line basis over the lease term.

#### Interest receivable and Interest payable

Interest payable and similar charges include interest payable and unwinding of the discount on provisions. Borrowing costs that are directly attributable to the acquisition, construction or production of Housing Properties that take a substantial time to be prepared for use, are capitalised as part of the cost of that asset.

Interest receivable and similar income include interest receivable on funds invested. Interest income and interest payable are recognised in surplus as they accrue.

#### NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

#### 2 PRINCIPAL ACCOUNTING POLICIES (CONTINUED)

#### Key Judgements, Estimates and Assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the financial reporting date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. The following judgements have had the most significant effect on the amounts recognised in the financial statements.

#### The recoverability of rent arrears and trade debtors

The estimate for rent arrears and trade debtors relates to the recoverability of the outstanding balances at the reporting date. For rental arrears experience shows that the longer a debt is outstanding the greater the likelihood that the debt will not be recovered in full. Based on this a provision for bad and doubtful arrears debts is estimated based on an individual basis for current tenant arrears and 100% of former tenant arrears. Trade Debtors are reviewed on an individual balance basis and a provision created for bad and doubtful debts based on the on the age and likely recoverability of the debt.

#### Impairment of property values

Reviews for impairment of housing properties are carried out when a trigger has occurred and any impairment loss in a cash generating unit is recognised by a charge to the Statement of Comprehensive Income. Impairment is recognised where the carrying value of a cash generating unit exceeds the higher of its net realisable value or its value in use. A cash generating unit is normally a group of properties at a scheme level whose cash income can be separately identified.

Factors taken into consideration in reaching the decision as to whether there are indicators of impairment of housing properties are:

- The development programme
- Government policy, regulation or legislation
- Demand
- Market Value
- Obsolescence

No triggers for impairment have been identified.

#### Value of schemes in development

The Association capitalises development expenditure in accordance with the accounting policy earlier in this note. Initial capitalisation is based on management's judgement that the development scheme is confirmed, usually when Board approval has taken place. In determining if an approved scheme is likely to cease, management monitors the development programme and considers if changes have occurred that result in an impairment.

#### NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

#### 2 PRINCIPAL ACCOUNTING POLICIES (CONTINUED)

#### Key Judgements, Estimates and Assumptions (continued)

#### Defined benefit pensions liabilities

The cost of defined benefit pension plans is determined using actuarial valuations. The actuarial valuation involves making assumptions about discount rates, future salary increases, mortality rates and future pension increases. Due to the complexity of the valuation, the underlying assumptions and the long term nature of these plan, such estimates are subject to significant uncertainty. Further details are given in Note 19.

#### Categorisation of assets and investment property

The Association has undertaken a detailed review of the intended use of off housing properties. In determining the intended use, the Association has considered if the asset is held for social benefit or to earn commercial rents. The categorisation of assets is based on this intended use review.

#### **Apportionment of Management Expenses**

Direct administration and operating costs have been apportioned to the Income and Expenditure Account on the basis of actual expenditure incurred. Finance and administration costs are further apportioned on the basis of charges levied by the Managing Agents.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

	Turnover	Operating costs / Cost of Sales 2024 £	Operating surplus	Turnover	Operating costs / Cost of Sales 2023 £	Operating surplus
3 SOCIAL HOUSING						
Social housing lettings						
General needs	3,132,307	(2,172,665)	959,642	2,936,806	(2,259,734)	677,072
Low cost home ownership	145,084	(83,147)	61,937	137,217	(81,072)	56,145
	3,277,391	(2,255,812)	1,021,579	3,074,023	(2,340,806)	733,217
Other social housing activities						
Managed properties	-	-	-	-	(191)	(191)
Other	53,957	-	53,957	60,291	-	60,291
	53,957	-	53,957	60,291	(191)	60,100
Total social housing	3,331,348	(2,255,812)	1,075,536	3,134,314	(2,340,997)	793,317
Operating surplus			1,075,536			793,317

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

	General	Low cost home	2024	2023
	Needs	ownership	Total	Total
	£		£	£'000
3 SOCIAL HOUSING				
Rent receivable net of identifiable service charges	2,875,401	105,464	2,980,865	2,792,873
Service charges receivable	118,725	20,247	138,972	124,004
Net rents receivable	2,994,126	125,711	3,119,837	2,916,877
Amortised government grant	137,627	19,373	157,000	157,146
Other	554	-	554	-
Total income from lettings	3,132,307	145,084	3,277,391	3,074,023
Expenditure on lettings activities:				
Management	767,080	35,514	802,594	1,029,685
Services	136,583	14,055	150,638	115,395
Routine maintenance	487,579	8,119	495,698	372,631
Planned maintenance	171,393	138	171,531	207,817
Bad debts	5,676	(2,096)	3,580	1,359
Depreciation of housing properties	604,354	27,417	631,771	613,919
Total expenditure on lettings	2,172,665	83,147	2,255,812	2,340,806
Operating surplus on lettings	959,642	61,937	1,021,579	733,217
Void losses	22,850	-	22,850	22,114

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

	2024 Number	2023 Number
4 HOUSING STOCK		
Social housing accommodation		
General needs rented	433	433
Affordable rented	59	59
Low cost home ownership	102	102
Total social housing managed	594	594
Total housing stock	594	594
Housing units awaiting transfer from development agents (inc above)	7	77
	2024	2023
	£	£
5 EXPENSES AND AUDITORS' REMUNERATION		
Included in profit are the following:		
Depreciation of housing properties	C21 771	C12 010
	631,771	613,919
Auditor's remuneration:		
Audit of these financial statements	17,500	9,435

#### **6 STAFF NUMBERS AND COSTS**

The Association has entered into Joint Contracts of Employment with staff previously employed by Midlands Rural Housing and Village Development Association Limited (MRHA) as sole employer. Management and development services are provided under a management contract by MRHA.

The average number of persons employed by the Association during the year, analysed by category, was as follows:

	2024 Number	2023 Number
Office staff	9	9
	9	9
	2024	2023
	£	£
Payments to MRHA under the above contract during the year were as follows:		
Staff costs	429,897	415,885
Finance processing/accounting costs	143,213	388,477
Other recharges	78,451	64,568
	651,561	868,930

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

	2024	2023
	£	£
7 BOARD MEMBERS		
Nil remuneration was payable to members of the Board of Management duri	ng the period (2023:Nil)	
The number of people serving on the Board during the year was 10 (2023: 9)		
Total expenses reimbursed to the committee members	416	79
8 INTEREST RECEIVABLE AND SIMILAR INCOME		
Bank interest receivable	40,233	2,923
9 INTEREST PAYABLE AND SIMILAR CHARGES		
Repayable to Development Agents	(8,250)	(48,000)
Repayable to bank and building societies	652,676	504,466
	644,426	456,466

The interest payable above includes a debit of £68,701 (2023: credit £3,884) in respect of FRS102 Basic Financial Instruments amortised cost valuation method.

#### **10 TAXATION**

No liability to taxation arises on the Association in the current year.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

#### **11 TANGIBLE FIXED ASSETS**

	Housing properties			
	Under construction	Social housing letting	Low cost home ownership	Total housing properties
Cost		£		
1 April 2023	121,076	43,450,118	3,362,955	46,934,149
Additions	1,747,681	-	-	1,747,681
Replacement components	4,781	1,084,783	-	1,089,564
Schemes completed in the year	(1,745,766)	1,745,766	-	-
Transfers	-	(67,056)	67,056	-
Disposals	-	(81,608)	-	(81,608)
31 March 2024	127,772	46,132,003	3,430,011	49,689,786
Accumulated depreciation				
1 April 2023	-	5,573,009	406,064	5,979,073
Provision in the year	76,370	527,984	27,417	631,771
Transfers	-	(2,367)	2,367	-
Eliminated on disposal	-	(81,609)	-	(81,609)
31 March 2024	76,370	6,017,017	435,848	6,529,235
Net book value				
31 March 2024	51,402	40,114,986	2,994,163	43,160,551
31 March 2023	121,076	37,877,109	2,956,891	40,955,076
			2024	2023
			£	£
Additions to housing properties incudes:				
Direct administration costs			47,936	

There were no other fixed assets held under finance lease at the year-end (2023: fiil).

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

	2024	2023
	£	£
12 TRADE AND OTHER DEBTORS		
Current tenant arrears	30,620	5,848
Former tenant arrears	1,327	3,502
Trade debtors	1,949	-
Prepayments and accrued income	223,883	45,047
Less provision for bad and doubtful debts	(9,650)	(9,564)
Total debtors	248,129	44,833
Due within one year	248,129	44,833
13 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
Loans and overdrafts (see note 15)	472,647	467,822
Trade creditors	796,881	308,952
Rent received in advance	114,703	176,790
Accruals and deferred income	137,304	60,950
Interest payable to development agents	-	82,595
Other creditors	22,065	276,331
Pension deficit contributions (see note 19)	-	33,990
	1,543,600	1,407,430
14 CREDITORS: AMOUNTS FALLING DUE AFTER ONE YEAR		
Loans and overdrafts (see note 15)	10,956,139	11,337,192
Deferred government grants (see note 17)	20,943,826	19,818,056
Recycled capital grant fund (see note 18)	2,344	2,232
Pension deficit contributions (see note 19)	, -	27,001
· · · ·	31,902,309	31,184,481

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

	2024	2023
	£	£
15 LOANS		
Bank loans	10,566,095	10,857,027
Building Societies	862,691	947,987
	11,428,786	11,805,014
Loans are repayable at varying rates of interest in instalments due as follows:		
In one year or less	472,647	467,822
Between one and two years	496,255	474,870
Between two and five years	1,644,080	1,562,105
In more than five years	8,815,804	9,300,217
	11,428,786	11,805,014

The loan valuations above include a decrease of £376,228 (2023: increase £353,239) in respect of FRS102 Basic Financial Instruments amortised cost valuation method.

	At 1 April 2023 £	Cash flows £	Other non- cash changes £	At 31 March 2024 £
16 ANALYSIS OF CHANGES IN NET DEBT				
Cash and cash equivalents	3,812,102	(1,075,609)	-	2,736,493
Borrowings				
Debt due within one year	(467,822)	467,822	(472,647)	(472,647)
Debt due after one year	(11,337,192)	(91,594)	472,647	(10,956,139)
	(11,805,014)	376,228	-	(11,428,786)
Total Net Debt	(7,992,912)	(699,381)	-	(8,692,293)

#### NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

#### **17 DEFERRED GOVERNMENT GRANTS**

	Social housing grant £	Other government grant £	Total £
At 1 April 2023	17,517,831	2,300,224	19,818,055
Received in the year	413,001	869,770	1,282,771
Released to income in the year	(140,360)	(16,640)	(157,000)
At 31 March 2024	17,790,472	3,153,354	20,943,826

#### **18 RECYCLED CAPITAL GRANT**

	Recycled capital grant fund £
At 1 April 2023	2,232
Interest credited to the fund	112
At 31 March 2024	2,344

#### **19 EMPLOYEE BENEFITS**

#### **The Pensions Trust - Social Housing Pension Scheme**

As detailed in Note 6 employees are employed on Joint Contracts of Employment with Midlands Rural Housing and Village Development Association Limited (MRH). MRH participates in The Pensions Trust - Social Housing Pension Scheme. The entire assets and liabilities of this pension scheme is declared in the accounts of MRH.

A new legal agreement has been entered into in the year between the 5 entities involved in the joint contracts of employment updating how the pension liability of those jointly employed staff will be met by each entity. Previously the Association only accounted for its share of the deficit contribution payments arising under the plan, under the new agreement the Association recognises its share of the full pension deficit arising under the plan.

Previously this created a financial instrument under FRS102 Section 11 between the Association and MRH, which was separately declared within Note 13 - Creditors: amounts falling due within one year and Note 14 - Creditors: amounts falling due after one year, and summarised below. The share of the pension liability is now recognised as a provision for pension liabilities and declared in this note. It is shown below for comparative purposes.

	2024	2023
	£	£
Total pension deficit contributions	-	60,991
Share of pension deficit liability	207,597	-

#### NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

	2024 f	2023 f
20 SHARE CAPITAL	_	
Share capital		
Allotted, issued and fully paid at 1 April and 31 March	18	18

At 31 March 2024, the Association had 18 ordinary shares (2023: 18) in issue, with each share having a nominal value of £1. The shares have no rights to dividends nor to any share of assets of the Association in the event of it ceasing to operate.

#### **21 CAPITAL COMMITMENTS**

for in the financial statements	-	1,765,521
Courses of Funding		
Sources of Funding		
Social Housing Grants	-	413,000
Other Government Grants	-	485,000
New Loan Facilities	-	867,521
Capital expenditure that has been authorised by the Board of Management		
but has yet been contracted for	10,876,997	7,915,000
Sources of Funding		
Social Housing Grants	4,006,800	2,861,000
Other Government Grants	1,348,000	1,290,000
New Loan Facilities	5,522,197	3,764,000
22 RELATED PARTIES		

Board Member, Mr Derek Harvey, was also on the Board of Midlands Rural Housing and Village Development Association Limited.

Payments made during the year to Midlands Rural Housing and Village Development Association Limited on an arm's length basis in respect of staff costs, finance processing, accounting, development and other recharges are as disclosed in Note 6.